Start Year 2025

Fiscal Year

End Year 2025

Housing Authority Budget of: Haddon Township Housing Authority

State Filing Year

2025

For the Period:

January 1, 2025

to

December 31, 2025

www.haddontownshiphousingauthority.com

Housing Authority Web Address



Division of Local Government Services

2025 HOUSING AUTHORITY BUDGET CERTIFICATION SECTION

2025

Haddon Township Housing Authority

HOUSING AUTHORITY BUDGET

FISCAL YEAR: January 01, 2025 to December 31, 2025

For Division Use Only

CERTIFICATION OF APPROVED BUDGET

It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.

State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services

By:	Date:	

CERTIFICATION OF ADOPTED BUDGET

It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.

State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services

Ву:	Chrisfire Zapicchi	Date: 1/3/2025	

2025 PREPARER'S CERTIFICATION

Haddon Township Housing Authority

HOUSING AUTHORITY BUDGET

FISCAL YEAR: January 01, 2025 to December 31, 2025

It is hereby certified that the Housing Authority Budget, including the Annual Budget and the Capital annexed hereto, represents the members of the governing body's resolve with respect to statute in that; all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in form, and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertations contained herein are accurate and all required schedules are completed and attached.

Preparer's Signature:	thomasfurlongcpa@gmail.com
Name:	Thomas Furlong
Title:	СРА
Address:	470 Route 79 Suite D-1
	Morganville, NJ 07751
Phone Number:	732-591-2300
Fax Number:	732-591-2525
E-mail Address:	thomasfurlongcpa@gmail.com

HOUSING AUTHORITY INTERNET WEBSITE CERTIFICATION

Housing Authority's Web Address: www.haddontownshiphousingauthority.com

All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- A description of the Authority's mission and responsibilities.
- The budgets for the current fiscal year and immediately preceding two prior years.
- The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information (Similar information includes items such as Revenue and Expenditure pie charts, or other types of charts, along with other information that would be useful to the public in understanding the finances/budget of the Authority).
- The complete (all pages) annual audits (not the Audit Synopsis) for the most recent fiscal year and immediately preceding two prior years.
- The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the Authority to the interests of the residents within the Authority's service area or jurisdiction.
- Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time date, location and agenda of each meeting.
- The approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years.
- The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority.
- A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any renumeration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

Name of Officer Certifying Compliance:	Walter Norris
Title of Officer Certifying Compliance:	Executive Director
Signature:	wnorris@haddonhousing.com
	1000 1 10

2025 APPROVAL CERTIFICATION

Haddon Township Housing Authority

HOUSING AUTHORITY BUDGET

FISCAL YEAR: January 01, 2025 to December 31, 2025

It is hereby certified that the Housing Authority Budget, including all schedules appended hereto, copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body Haddon Township Housing Authority, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on October 16. 2024.

It is further certified that the recorded vote appearing in the resolution represents not less than a of the full membership of the governing body thereof.

Officer's Signature:	wnorris@haddonhousing.com
Name:	Walter Norris
Title:	Executive Director
Address:	25 Wynnewood Avenue Westmont, NJ 08108
Phone Number:	856-854-3700
Fax Number:	856-854-7122
E-mail Address:	wnorris@haddonhousing.com

2025 HOUSING AUTHORITY BUDGET RESOLUTION

Haddon Township Housing Authority

FISCAL YEAR: January 01, 2025 to December 31, 2025

WHEREAS, the Annual Budget for Haddon Township Housing Authority for the fiscal year beginning January 01, 2025 and ending December 31, 2025 has been presented before the governing body of the Haddon Township Housing Authority at its open public meeting of October 16, 2024; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$947,250.00, Total Appropriations including any Accumulated Deficit, if any, of \$902,710.00, and Total Unrestriced Net Position planned to be utilized as funding thereof, of \$0.00; and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$154,454.00 and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$0.00; and

WHEREAS, the schedule of rents, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Haddon Township Housing Authority, at an open public meeting held on October 16, 2024 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Haddon Township Housing Authority for the fiscal year beginning January 01, 2025 and ending December 31, 2025, is hereby approved; as

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Housing Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Haddon Township Housing Authority will consider the Annual Budget and Capital Budget/Program for Adoption on December 18, 2024.

wnorris@haddonhousing.com	10/16/2024
(Secretary's Signature)	(Date)

Governing Body Recorded Vote

Member	Aye	Nay	Abstain	Absent
Lawrence Gasperone				- Shangayan - P
Brian Seltzer				
Rosa Tanzi				
Douglas Wallace				
James Coyne				
Henry Leimkuhler				
Open				

2025 HOUSING AUTHORITY BUDGET NARRATIVE AND INFORMATION SECTION

2025 HOUSING AUTHORITY BUDGET MESSAGE & ANALYSIS

Haddon Township Housing Authority

FISCAL YEAR: January 01, 2025 to December 31, 2025

Answer all questions below using the space provided. Do not attach answers as a separate document.

1. Complete a brief statement on the Fiscal Year 2025 proposed Annual Budget and make comparison to the Fiscal Year 2024 adopted budget for each Revenue and Appropriations. Explain any variances over +/-10% (as shown on budget pages F-2 and F-4) for each individual revenue and appropriation line item. Explanations of variances should include a description of the reason for the increase or decrease in the budgeted line item, not just an indication of the amount and percent of change. Upload any supporting documentation that will help explain the reason for the increase or decrease in the budgeted line item.

Revenues:
HUD Operating Subsidy (-19.8%) - decrease in utility expenses and increase in rental income caused a decrease in operating subsidy
Interest Income (+100%) - increase in earnings rates caused increase in interest income
interest medine (+10070) - merease in carmings rates eaused merease in more mount
Appropriations:
Insurance (+21.7%) - increase in insurance premiums
PILOT (-14.3%) - increase in garbage costs created decrease in PILOT
2. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital/Program
None
3. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget (i.e. rate stabilization, debt service
reduction, to balance the budget, etc.). If the Authority's budget anticipates a use of Unrestricted Net Position, this question must be
answered.
N/A

2025 HOUSING AUTHORITY BUDGET MESSAGE & ANALYSIS

Haddon Township Housing Authority

FISCAL YEAR: January 01, 2025 to December 31, 2025

Answer all questions below using the space provided. Do not attach answers as a separate document.

4. Identify any sources of funds transferred to the County/Municipality as PILOT payments, or a shared service and explain the reason
for the transfer. Housing Authorities cannot transfer Unrestricted Net Position.
N/A
5. The proposed budget must not reflect an anticipated deficit from 2025 operations. If there exists an accumulated deficit from prior year's budgets (and funding is included in the proposed budget as a result of a prior year deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question.
PHA is budgeting a surplus to try and offset its GASB 68/75 liabilities

(Prepare a response to deficits in most recent audit report pertaining to Deficits to Unrestricted Net Position caused by recording Pension and Post-Employment Benefits liabilities as required by GASB 68 and GASB 75) and similar types of deficits in the audit report.

HOUSING AUTHORITY CONTACT INFORMATION 2025

Please complete the following information regarding this Authority. All information requested below must be completed.

Name of Authority:	Haddon Township Housing Authority				
Federal ID Number:	87-3181025				
Address:	25 Wynnewood Avenue	25 Wynnewood Avenue			
postorial research			1	Taxaa	
City, State, Zip:	Westmont		NJ	08108	
Phone: (ext.)	856-854-3700	Fax:	856-854	1-7122	
Preparer's Name:	Thomas Furlong				
Preparer's Address:	470 Route 79, Suite D-1				
City, State, Zip:	Morganville		NJ	07751	
Phone: (ext.)	732-591-2300	Fax:	732-591	-2525	
E-mail:	thomasfurlongcpa@gmail.co	m			
Chief Executive Officer*	Walter Norris				
*Or person who performs these functi	ions under another title.				
Phone: (ext.)	856-854-3700	Fax:	856-854	1-7122	
E-mail:	wnorris@haddonhousing.com	<u>11</u>			
		ac ac ac according			
Chief Financial Officer*	Patricia Coyne				
*Or person who performs these functi					
Phone: (ext.)	856-854-3700	Fax:	856-854	1-7122	
E-mail:	patsy@haddonhousing.com				
Name of Auditor:	Francis J McConnell			The second of th	
Name of Firm:	Francis J McConnell CPA	41-			
Address:	6225 Rising Sun Avenue				
City, State, Zip:	Philadelphia		PA	19111	
Phone: (ext.)	215-742-3428	Fax:			

fimcconnell@outlook.com

E-mail:

HOUSING AUTHORITY INFORMATIONAL QUESTIONNAIRE

Haddon Township Housing Authority

FISCAL YEAR: January 01, 2025 to December 31, 2025

1. Provide the number of individuals employed as reported on the Authority's most recent Form W-3, Transmittal of Wage, and Tax Statement:	5		
2. Provide the amount of total salaries and wages reported on the Authority's most recent Form W-3, Transmittal of Wage, and Tax Statements:	\$	272,058.00	
3. Provide the number of regular voting members of the governing body:	7	(5 or 7 per State	statute)
4. Provide the number of alternate voting members of the governing body:	0	(Maximum is 2)	
5. Does the Authority have any amounts receivable from current or former commissioners, officers, key employees, or the highest compensated employee? If "yes", provide a list of those individuals, their position, the amount receivable, and a	No description of	f the amount due to th	e Authorit
6. Was the Authority a party to a business transaction with one of the following parties: a. A current or former commissioner, officer, key employee, or highest compensated b. A family member of a current or former commissioner, officer, key employee, or loc. An entity of which a current of former commissioner, officer, key employee, or higher thereof) was an officer or direct or indirect owner? If the answer to any of the above is "yes", provide a description of the transaction incluses employee, or highest compensated employee (or family member thereof) of the Authority to the individual or family member; the amount paid, and whether the transaction was seen. 	highest compenghest compending the name	sated employee e of the commissioner, ne of the entity and rei	ationship
7. Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract*? *A personal benefit contract is generally any life insurance, annuity, or endowment contract the transferor, a member of the transferor's family, or any other person designated by the If "yes", provide a description of the arrangement, the premiums paid, and indicate the	he transferor.		ectly.
8. Explain the Authority's process for determining compensation for all persons listed or process includes any of the following: 1) review and approval by the commissioners or a compensation data for comparable positions in similarly sized entities; 3) annual or period	committee th	nereof; 2) study or sur-	vey of

compensation consultant; and/or 5) written employment contract. Attach a narrative of your Authority's procedures for all

individuals listed on Page N-4 (2 of 2).

HOUSING AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Haddon Township Housing Authority

FISCAL YEAR: January 01, 2025 to December 31, 2025

9. Did the Authority pay for meals or catering during the current fiscal year?		No
If "yes", provide a detailed list of all meals and/or catering invoices for the curr	ent fiscal year	
and provide an explanation for each expenditure listed.	· · · · · · · · · · · · · · · · · · ·	
and provide an explanation for each expenditure holes.		
10. Did the Authority pay for travel expenses for any employee of individual list	red on Page N-42	No
If "yes", provide a detailed list of all travel expenses for the current fiscal year of		
ij yes", provide a detailed list of all travel expenses for the current fiscal year t	ana provide an explanation for each expen	211111 6 11316
11. Did the Authority provide any of the following to or for a person listed on Pa	age N 4 or any other appleade of the Auth	oritu?
a. First class or charter travel	No	Jilly:
	No	
b. Travel for companions	No	
c. Tax indemnification and gross-up payments		
d. Discretionary spending account	No	
e. Housing allowance or residence for personal use	No	
f. Payments for business use of personal residence	No	
g. Vehicle/auto allowance or vehicle for personal use	No	
h. Health or social club dues or initiation fees	No	
i. Personal services (i.e. maid, chauffeur, chef) If the answer to any of the above is "yes", provide a description of the transaction	No	
12. Did the Authority follow a written policy regarding payment or reimburseme and/or commissioners during the course of Authority business and does that poli		
of expenses through receipts or invoices prior to reimbursement?	Yes	
If "no", attach an explanation of the Authority's process for reimbursing employ		
if no, attach an explanation of the Authority's process for reinfouring employ (If your authority does not allow for reimbursements, indicate that in answer).	rees and commissioners for expenses.	
(1) your dutitority does not ditow for reimoursements, indicate that in diswery.		
13. Did the Authority make any payments to current or former commissioners or	r employees for severance or termination?	
If "yes", provide explanation, including amount paid.	No	
if yes, provide explanation, including amount para.	110	
14. Did the Authority make payments to current or former commissioners or emp	ployees that were contingent upon	
the performance of the Authority or that were considered discretionary bonuses?		
If "yes", provide explanation including amount paid.	110	
ij yes , provide explanditon metuding amount paid.		
15. Did the Authority receive any notices from the Department of Environmenta	1 Protection or any other	
entity regarding maintenance or repairs required to the Authority's systems to bri		
with current regulations and standards that it has not yet taken action to remediate		
If "yes", provide explanation as to why the Authority has not yet undertaken the		
if yes, provide explanation as to why the Authority has not yet undertaken the the Authority's plan to address the conditions identified.	regimed maintenance or repairs and desc	1100
the Authorny's plan to dadress the conditions tachtified.		

HOUSING AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Haddon Township Housing Authority

FISCAL YEAR: January 01, 2025 to December 31, 2025

16. Did the Authority receive any notices of fines or assessments from the Department of Environmental	Protection or any other entity
due to noncompliance with current regulations (i.e. sewer overflow, etc.)?	No
If "yes", provide description of the event or condition that resulted in the fine/assessment and indicate the	he amount of the fine/assessment.
17. Did the Authority receive any notices of fines or assessments from the Department of Housing and U	Irban
Development or any other entity due to noncompliance with current regulations?	No
If "yes", provide description of the event or condition that resulted in the fine/assessment and indicate the	he amount of the fine/assessment.
18. Has the Authority been deemed "troubled" by the Department of Housing and Urban Development?	No
If "yes", attach an explanation of the reason the Authority was deemed "troubled" and describe the Auth	hority's plan to address
the conditions identified.	

HOUSING AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Haddon Township Housing Authority

FISCAL YEAR: January 01, 2025 to December 31, 2025

Use the space below to provide clarification for any Questionnaire responses.

8. It is reviewed and approved by the Board of Commissioners	
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*	

AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS

Haddon Township Housing Authority

FISCAL YEAR: January 01, 2025 to December 31, 2025

Complete the attached table for all persons required to be listed per #1-4 below.

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner of officer as defined below and amount of compensation from the Authority.
- 3) List all of the Authority's former officers, key employees, and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority during the most recent fiscal year completed.
- Commissioner: A member of the governing body of the authority with voting rights. Include alternates for the purposes of this schedule.
- Officer: A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial officer as officers, if applicable. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.
- Key Employee: An employee or independent contractor of the authority (other than a commissioner or officer) who meets

 a) The individual received reportable compensation from the authority and other public entities in excess of
 \$150,000 for the most recent fiscal year completed; and
 - b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.
- Highest Compensated Employee: One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.
- Compensation: All forms of cash and non-cash payments or benefits provided in exchance for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as perosnal vehicles, meals, housing, personal, and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's prperty.

 Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.
- Reportable Compensation (Use the most recent W-2 available): The aggregate compensation that is reported (or required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year.

Authority Schedule of Commissioners, Officers, Key Employees, Highest Compensated Employees and Independent Contractors (Continued) Haddon Township Housing Authority For the Period: January 01, 2025 to December 31, 2025

\$ 137,552.00	\$ 21,100.00 \$	2,500.00	s	ş	113,952.00	8				Total:	
											111 12 13 14 15 16 17 18 19 20 20 21 22 23 23 24 25 26 27 28 29 30 30 31 33
42,827.0 94,725.0	\$ 4,300.00 \$ \$ 16,800.00 \$	2,500.00	ب		38,527.00 75,425.00	S	××	×	10 35	Executive Director Manager	8 Walter Norris 9 Patsy Coyne 10
	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~							××	и и и и и и ×××××	Chairperson Vice Chairperson Commissioner Commissioner Commissioner Commissioner Commissioner	1 Lawrence Gasperone 2 Brian Seltzer 3 Rosa Tanzi 4 Douglas Wallace 5 James Coyne 6 Henry Leimkuhler 7 Open
Total Compensation from Authority	Estimated amount of other compensation from the Authority (health benefits, pension, etc.)		Other (auto allowance, expense account, payment in lieu of health benefits, etc.)	Bonus	Base Salary/ Stipend		Former Highest Compensated Key Employee	oofficer TanoizzimmoD	Average Hours per Week Dedicated to Position	Title	Name
		2/ 1099)	Authority (W-:	nsation from .	Reportable Compensation from Authority (W-2/1099)	Re	Position	Po			

Schedule of Health Benefits - Detailed Cost Analysis

Haddon Township Housing Authority

For the Period: January 01, 2025 to December 31, 2025

If no health benefits, check this box:

Is medical coverage provided by the SHBP (Yes or No)? Is prescription drug coverage provided by the SHBP (Yes or No)?	Subtotal GRAND TOTAL	Family Employee Cost Sharing Contribution (enter as negative -)	Employee & Spouse (or Partner)	Parent & Child	Retirees - Health Benefits - Annual Cost	を高さらなり、 ないとう いっぱんこう かんり	Subtotal	Employee Cost Sharing Contribution (enter as negative -)	Family	Employee & Spouse (or Partner)	Parent & Child	Single Coverage	Commissioners - Health Benefits - Annual Cost	Subtotal	Employee Cost Sharing Contribution (enter as negative -)	Family	Employee & Spouse (or Partner)	Parent & Child	Single Coverage	Active Employees - Health Benefits - Annual Cost					The BIRDS - BOOKEN BALLS OF CONTROL SHOWS TO A SHOW A SHOW AND A S
No)?	ω													ω.			2		1		Budget	Proposed	(Medical & Rx)	# of Covered	
																	32,665.00		16,333.00		Proposed Budget	Employee	Estimate per	Applied Cost	
Yes Yes	71,473.00						•				¥			71,473.00	(10,190.00)	ă.	65,330.00	\$ @1	16,333.00		Proposed Budget Proposed Budget	Estimate	Total Cost		
	ω													ω			2		1		Current Year	-	Members	# of Country	
																	31,110.00		15,555.00		Year	Employee Current	Annual Cost per		
	68,070.00		•	· ·			,		18:		×.			68,070.00	(9,705.00)		62,220.00	(A)	15,555.00		Year Cost	Total Current			
	3,403.00								i	ŗ	g			3,403.00	(485.00)		3,110.00		778.00		(Decrease)	\$ Increase			
	5.0%	#D												5.0%	5.0%		5.0%		5.0%		(Decrease)	% Increase			

Page N-5

Haddon Township Housing Authority ACCUMULATED ABSENCE LIABILITY

If an array and absences shock this have											Legal	Legal basis for benefit	elii
II Ha accomminated absences, check this next. The		Sick Time	Va	Vacation Time	Con	Compensatory Time	9	Parsonal Time		Other	("X" a	("X" applicable items)	(St
Bargaining Unit or Non-Union Position English for Benefit (List Non-Union Employees by Individual Position Rather Than Each Named Individual)	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dollar Value of Compenseled Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Approved Labor Agreement Resolution		Individual Employment Agreement
Pleaper Connell	106 00	\$28.802.83	6.00	\$1 630.90									
Patricia Coyea	65.50	\$27,730.64	600	\$1,923.71									
Poler Schrudz	19.00	\$8,067,29	1.00	\$206.69									
John Calwell	25 00	\$4,919.61	2.00	\$394,00									
									-				
						en an		2000		20 00			
TOTALS (THIS PAGE ONLY)	236 50	75 025 695	13.00	34,130,25		100			W				

N-6 Accumulated Absence Liability

Haddon Township Housing Authority ACCUMULATED ABSENCE LIABILITY

		20 00		\$0.00	007. c. 92:	sonce restrictions of P.L. 20	o accumulated At	Total Employees subject to accumulated absence restrictions of P.L. 2607, c. 92:	15 00	0 S69.520.37	256 50 Completed Audit	TOTALS (ALL PAGES) 256.50 Total Funds Reserved par Mass Recently Gemplated Audit
Appreved Individual Labor Employment Agreement Resolution Agreement	Approved Labor Agreement	illar Value of nsated Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	he of Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Gross Days of Accumulated Absence	Dargaining Unit or Nan-Union Postrion Eligible for Benefit (List Non-Union Employees by Individual Position Rather Than Each Named Individual)
("X" applicable items)	.x.)	Other		Personal Time	Pa	Compensatory Time	Com	Vacation Time	V-	Sick Timbe		

N-6 (TOTAL) Accumulated Absence Liability

Schedule of Shared Service Agreements

Haddon Township Housing Authority
For the Period: January 01, 2025 to December 31, 2025

Name of Entity Providing Service Name of Entity Receiving Service Type of Shared Service Provided Comments (Enter more specifics if needed) Agreement Effective Date Agreement End Date Amount to be Received by/ Paid from Authority

2025 HOUSING AUTHORITY BUDGET FINANCIAL SCHEDULES SECTION

SUMMARY

Haddon Township Housing Authority For the Period: January 01, 2025 to December 31, 2025

ANTICIPATED SURPLUS (DEFICIT)	Net Total Appropriations	Less: Total Unrestricted Net Position Utilized	Total Appropriations and Accumulated Deficit	Accumulated Deficit	Total Non-Operating Appropriations	Total Interest Payments on Debt Total Other Non-Operating Appropriations	Total Operating Appropriations	Total Principal Payments on Debt Service in Lieu of Depreciation	Total Cost of Providing Services	Total Administration	APPROPRIATIONS	Total Anticipated Revenues	Total Non-Operating Revenues	Total Operating Revenues	REVENUES		
\$ 44,540	902,710		902,710			×××××××××××××××××××××××××××××××××××××××	902,710	xxxxxxxxx	569,530	333,180		947,250	10,000	\$ 937,250		Public Housing Management	
\$,	xxxxxxxxx	Sec.	XXXXXXXXX	ř.	·		K		\$		Section 8	FY 20:
\$							ř	XXXXXXXXXX		36.				S		Housing Voucher	FY 2025 Proposed Budget
\$						XXXXXXXXX		XXXXXXXXX						\$		Other Programs	Budget
. \$	*.		7		j.		Ä			*		(F (, \$			
44,540	902,710		902,710	1042		342 34	902,710		569,530	333,180		947,250	10,000	937,250		Total All Operations	
\$ 78,780	886,940		886,940				886,940		570,560	316,380		965,720	5,000	\$ 960,720		Operations	FY 2024 Adopted Budget
s														Ş		All Op	\$ Inv (Dec Propo Adu
(34,240)	15,770		15,770			a r	15,770		(1,030)	16,800		(18,470)	5,000	(23,470)		erations	\$ Increase (Decrease) Proposed vs. Adopted
-43.5%	1.8%	£DIV/0!		#DIV/0!	noiv/or	#EIV/0!		10/AIC#	-0.2%			-1.9%	100.5%	-2.4%		All Operations All Operations	% Increase (Decrease) Proposed vs. Adopted

Revenue Schedule

Haddon Township Housing Authority For the Period: January 01, 2025 to December 31, 2025

		EV 202	5 Proposed	i Budget		FY 2024 Adopted Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adapted
	Public Housing	11202	Housing	Dauger	Total All	Total All	00-00 T-00	
	Management	Section 8	Voucher	Other Programs	Operations	Operations	All Operations	All Operations
OPERATING REVENUES								
Rental Fees	5				ls -	\$ -	\$.	#DIV/0!
Homebuyers' Monthly Payments					547,800	505,000	42,800	8,5%
Dwelling Rental	547,800				19,000	19,000	-	0.0%
Excess Utilities	19,000				15,000	22,000	341	#DIV/0!
Non-Dwelling Rental	272.450				273,450	341,000	(67,550)	-19,8%
HUD Operating Subsidy	273,450							#DIV/0!
New Construction - Acc Section 8								#DIV/0!
Voucher - Acc Housing Voucher Total Rental Fees	840,250				840,250	865,000	(24,750)	-2.9%
Other Operating Revenues (List)	040,230						-	
Antennas/Tenant Sales/ Laundry	42,000		11/		42,000	42,000		0.0%
Capital Fund	55,000				55,000	53,720	1,280	2,4%
					-	-	15	#DIV/0!
1						**	0=	#DIV/0! #DIV/0!
					•	<u> </u>	**	#DIV/0!
ł					-			#DIV/0!
1					1 -			#DIV/0!
						~	2	#DIV/0!
							* 1	#DIV/0!
						-		#DIV/0!
								#DIV/0!
								#DIV/0!
								#DIV/0!
								#DIV/0!
				2	-	1070	-	#DIV/0!
					-	2.5		#DIV/0!
					-	0€.		#DIV/0!
	1							#DIV/0!
							-	
Total Other Revenue	97,000					95,720	1,280	
Total Operating Revenues	937,250	-			937,250	960,720	(23,470	-2,476
NON-OPERATING REVENUES								
Other Non-Operating Revenues (List)					7 .	<u>=</u> .		#DIV/0!
					1		9	#DIV/0!
						-	3	#DIV/0!
								#DIV/0!
						2		#DIV/0!
N .						<u> </u>		- #DIV/0!
Total Other Non-Operating Revenue	<u> </u>							#DIV/01
Interest on Investments & Deposits (List)						CONTRACTOR MATERIAL M		
Interest Earned	10,000				10,000	5,000	5,000	
Penalties						-		- #DIV/0! - #DIV/0!
Other					10.000		5,000	
Total Interest	10,000				10,000	5,000 5,000	5,000	TILL DAVISABLE CRASS
Total Non-Operating Revenues	10,000				- 10,000 - \$ 947,250	\$ 965,720	\$ (18,470	
TOTAL ANTICIPATED REVENUES	\$ 947,250	\$	\$	- 3	- 5 547,230	202,120		=

Page F-2

Prior Year Adopted Revenue Schedule

Haddon Township Housing Authority

		FY 2	024 Adopted B	udget	The second secon
	Public Housing		Housing	2 2 2	Total All
	Management	Section 8	Voucher	Other Programs	Operations
OPERATING REVENUES					
Rental Fees		<u></u>			4
Homebuyers' Monthly Payments					\$ -
Dwelling Rental	505,000				505,000
Excess Utilities	19,000				19,000
Non-Dwelling Rental					244 000
HUD Operating Subsidy	341,000				341,000
New Construction - Acc Section 8					-
Voucher - Acc Housing Voucher					
Total Rental Fees	865,000				865,000
Other Revenue (List)	12.000				42.000
Antennas/Tenant Sales/ Laundry	42,000				42,000
Capital Fund	53,720				53,720
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Total Other Revenue	95,720				95,720
Total Operating Revenues	960,720			-	960,720
NON-OPERATING REVENUES					
Other Non-Operating Revenues (List)					
					-
					-
					~
					-
Other Nee Operating Payments					-
Other Non-Operating Revenues	-				
nterest on Investments & Deposits	F 000		-Wentime		r 000
Interest Earned	5,000				5,000
Penalties					*
Other					
Total Interest	5,000			* -	5,000
Total Non-Operating Revenues	5,000				5,000
TOTAL ANTICIPATED REVENUES	\$ 965,720	\$ -	\$	- \$ -	\$ 965,720

Appropriations Schedule

Haddon Township Housing Authority
For the Period: January 01, 2025 to December 31, 2025

		FY 2	025 Proposed B	udget		FY 2024 Adopted Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adapted
	Public Housing Management	Section 8	Have a Variable	0	Total All	Total All		Va. III. Account from the contract
OPERATING APPROPRIATIONS	ivianagement	Section 8	Housing Voucher	Other Programs	Operations	Operations	All Operations	All Operations
Administration								
Salary & Wages	197,910				\$ 197,910	\$ 188,030	\$ 9,880	5.3%
Fringe Benefits	50,170				50,170	47,550	2,620	5.5%
Legal	10,000				10,000	10,000	2,020	0.0%
Staff Training	2,000				2.000	2,000	-	0.0%
Travel	300				300	300		0.0%
Accounting Fees	24,000				24,000	23,100	900	3.9%
Auditing Fees	7,000				7,000	7,000	900	
Miscellaneous Administration*	41,800						7.400	0.0%
Total Administration	333,180				41,800 333,180	38,400	3,400	8.9%
Cost of Providing Services	233,180				333,180	316,380	16,800	5.3%
Salary & Wages - Tenant Services	ſ							WO 3 / /O I
Salary & Wages - Maintenance & Operation	84,000				04.000		•	#DIV/0!
Salary & Wages - Ivialities and Coperation Salary & Wages - Protective Services	84,000				84,000	84,000		0.0%
Salary & Wages - Willity Labor	14,830						-	#DIV/0!
Fringe Benefits					14,830	14,830		0.0%
Tenant Services	91,380				91,380	98,830	(7,450)	-7.5%
Utilities	5,000				5,000	5,000	1⊊i Nasanasah	0.0%
	192,910				192,910	199,000	(6,090)	-3.1%
Maintenance & Operation	101,000				101,000	94,500	6,500	6.9%
Protective Services	TOTAL STATE OF THE					1-2		#DIV/0!
Insurance	56,000				56,000	46,000	10,000	21,7%
Payment in Lieu of Taxes (PILOT)	23,910				23,910	27,900	(3,990)	-14,3%
Terminal Leave Payments	1				947	42		#DIV/0!
Callection Losses	500				500	500		0.0%
Other General Expense					=	72	721	#DIV/0!
Rents				1	12	7 <u>4</u> 1	*	#DIV/0!
Extraordinary Maintenance					27	/-		#DIV/0!
Replacement of Non-Expendible Equipment					2	72		#DIV/0!
Property Betterment/Additions					120	7-9		#DIV/0!
Miscellaneous COPS*			T-W714 W-244 - 1			70	-	#DIV/0!
Total Cost of Providing Services	569,530			H.	569,530	570,560	(1,030)	-0.2%
Total Principal Payments on Debt Service in Lieu of								
Depreciation	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX		The state of the s		#DIV/01
Total Operating Appropriations	902,710				902,710	886,940	15,770	1.8%
NON-OPERATING APPROPRIATIONS								1
Total Interest Payments on Debt	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX			47	#DIV/0!
Operations & Maintenance Reserve						-		#DIV/0!
Renewal & Replacement Reserve				1	2			#DIV/0!
Municipality/County Appropriation				l				#DIV/0!
Other Reserves					2	S .	_	#DIV/0!
Total Non-Operating Appropriations	-							#DIV/0!
TOTAL APPROPRIATIONS	902,710	-			902,710	886,940	15,770	1.8%
ACCUMULATED DEFICIT		- umanuni minin				550,5.0	25,7,10	#DIV/0!
TOTAL APPROPRIATIONS & ACCUMULATED								#514/0:
DEFICIT	902.710				002 710	625.610	46.740	
UNRESTRICTED NET POSITION UTILIZED	302,710	•			902,710	886,940	15,770	1.8%
Municipality/County Appropriation			66					
Other					•	*	*	#DIV/0!
Total Unrestricted Net Position Utilized								#DIV/0!
TOTAL NET APPROPRIATIONS	\$ 902,710 1			· ·	4 002.746		-	#DIV/0!
	2 302,110 ;			s -	\$ 902,710	\$ 885,940	\$ 15,770	1.8%

^{*} Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 45,135.50 \$ - \$ - \$ 45,135.50

Prior Year Adopted Appropriations Schedule

Haddon Township Housing Authority

FY 2025 Adopted Budget **Public Housing** Total All Management Section 8 Housing Voucher Other Programs Operations OPERATING APPROPRIATIONS Administration Salary & Wages 188,030 188,030 Fringe Benefits 47,550 47,550 Legal 10,000 10,000 Staff Training 2,000 2,000 Travel 300 300 Accounting Fees 23,100 23,100 **Auditing Fees** 7,000 7,000 Miscellaneous Administration* 38,400 38,400 Total Administration 316,380 316,380 Cost of Providing Services Salary & Wages - Tenant Services Salary & Wages - Maintenance & Operation 84,000 84,000 Salary & Wages - Protective Services Salary & Wages - Utility Labor 14,830 14.830 Fringe Benefits 98,830 98,830 Tenant Services 5,000 5,000 Utilities 199,000 199,000 Maintenance & Operation 94,500 94,500 Protective Services Insurance 46,000 46,000 Payment in Lieu of Taxes (PILOT) 27,900 27,900 Terminal Leave Payments Collection Losses 500 500 Other General Expense Rents Extraordinary Maintenance Replacement of Non-Expendible Equipment Property Betterment/Additions Miscellaneous COPS* Total Cost of Providing Services 570,560 570,560 Total Principal Payments on Debt Service in Lieu of Depreciation XXXXXXXXXXXX **Total Operating Appropriations** 886,940 886,940 NON-OPERATING APPROPRIATIONS Total Interest Payments on Debt XXXXXXXXXXXX Operations & Maintenance Reserve Renewal & Replacement Reserve Municipality/County Appropriation Other Reserves Total Non-Operating Appropriations TOTAL APPROPRIATIONS 886,940 886,940 ACCUMULATED DEFICIT **TOTAL APPROPRIATIONS & ACCUMULATED** 886,940 886,940 UNRESTRICTED NET POSITION UTILIZED Municipality/County Appropriation Total Unrestricted Net Position Utilized TOTAL NET APPROPRIATIONS 886,940 \$ 886,940 * Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount

44,347.00

44,347.00 \$

shown below, then the line item must be itemized above 5% of Total Operating Appropriations \$

Debt Service Schedule - Principal

Haddon Township Housing Authority

If authority has no debt check this box: 🗵

TOTAL PRINCIPAL LESS: HUD SUBSIDY NET PRINCIPAL			
		Date of Local Finance Board Approval	
\$		2024 (Adopted Budget)	
		l,	
		2025 (Proposed Budget)	
s			
. ,		2026	Fiscal Year Ending in
		2027	ing in
\$		2028	
 s			
		2029	
S		2030	
s		The	
		Thereafter	
S		Total Out	
X 1 0	e v ne (90) v (v (91 (90) (90) e	Total Principal Outstanding	

Indicate the Authority's most recent bond rating and the year of the rating by ratings service.

Moody's Fitch Standard & Poors

Bond Rating Year of Last Rating

If no rating, type "Not Applicable".

Debt Service Schedule - Interest Haddon Township Housing Authority

	2024 (Adopted 2025 (Proposed Budget) Budget) 2026 2027 2028 20	If authority has no debt check this box: Fiscal Year Ending in
		cal Year Ending in
	2029	
	2030 Thereafter	
	Total Interest Payments Cutstanding	

Net Position Reconciliation

For the Period: January 01, 2025 to December 31, 2025 **Haddon Township Housing Authority**

FY 2025 Proposed Budget

			One in the same	20000		
	Public Housing				Total All	All
	Management	Section 8	Housing Vouch	Housing Voucher Other Programs	Operations	tions
TOTAL NET POSITION BEGINNING OF CURRENT YEAR (1)	\$ 798,542.00	\$	\$. \$	\$ 7	798,542
Less: Invested in Capital Assets, Net of Related Debt (1)	1,725,048				1,7	1,725,048
Less: Restricted for Debt Service Reserve (1)						Ě
Less: Other Restricted Net Position (1)						
Total Unrestricted Net Position (1)	(926,506)	5)			(9	(926,506)
Less: Designated for Non-Operating Improvements & Repairs						•)
Less: Designated for Rate Stabilization						,
Less: Other Designated by Resolution						
Plus: Accrued Unfunded Pension Liability (1)	493,393	~			4	493,393
Plus: Accrued Unfunded Other Post-Employment Benefit Liability (1)	982,722	,,			Ç	982,722
Plus: Estimated Income (Loss) on Current Year Operations (2)	78,780	Ü				78,780
Plus: Other Adjustments (attach schedule)						
UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET	628,389		1	1		628,389
Unrestricted Net Position Utilized to Balance Proposed Budget			•			(16)
Unrestricted Net Position Utilized in Proposed Capital Budget		а				ĸ
Appropriation to Municipality/County (3)		1				,
Total Unrestricted Net Position Utilized in Proposed Budget			•			
PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR			•	Ē		
(4)	\$ 628,389 \$	\$	\$, \$. \$ E	628,389

⁽¹⁾ Total of all operations for this line item must agree to audited financial statements.

(4) If Authority is projecting a deficit for any operation at the end of the budget period, the Authority must attach a statement explaining its plan to reduce the deficit. including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

45,136 \$

⁽²⁾ Include budgeted and unbudgeted use of unrestricted net position in the current year's operations

⁽³⁾ Amount may not exceed 5% of total operating appropriations. See calculation below Maximum Allowable Appropriation to Municipality/County

2025

Haddon Township Housing Authority (Housing Authority Name)

2025 HOUSING AUTHORITY CAPITAL BUDGET / PROGRAM

2025 CERTIFICATION OF **AUTHORITY CAPITAL BUDGET / PROGRAM**

Haddon Township Housing Authority (Housing Authority Name)

Fiscal Year: January 01, 2025 to December 31, 2025

Place an "X" in the box for the applicable statement below:
It is hereby certified that the Housing Authority Capital Budget/Program annexed hereto is a true
the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, o
governing body of the Haddon Township Housing Authority, on October 16, 2024.
It is hereby certified that the governing body of the Haddon Township Housing Authority have elected <u>NOT</u> to adopt and Capital Budget/Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget by the governing body of the Haddon Township Housing for the following reason(s):

Officer's Signature:	wnorris@haddonhousing.com						
Name:	Walter Norris						
Title:	Executive Director						
A 3.3	25 Wynnewood Avenue						
Address:	Westmont, NJ 08108						
Phone Number:	856-854-3700						
Fax Number:	856-854-7122						
E-mail Address:	wnorris@haddonhousing.com						

2025 CAPITAL BUDGET/PROGRAM MESSAGE

Haddon Township Housing Authority

Fiscal Year: January 01, 2025 to December 31, 2025

Answer all questions below using the space provided.

This section is included in the Capital Budget pursuant to N.J.A.C. 5:31-2. It does not in itself confer any authorization to raise or expend fund. Rather, it is a document used as part of the Housing Authority's planning and management system. Specific authorization to spend funds for the purposes described in this section must be granted elsewhere, by a separate financing agreement, security agreement, by resolution appropriating funds from the Renewal and Replacement Reserve, or other lawful means.

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program (this may include the governing body or certain officials such as planning boards, Construction Code Officials) as to these projects?
2. Has each capital project/project financing been developed from a specific plan or report and have the full life cycle costs of each been calculated?
3. Has a long-term (5 years or more) infrastructure needs and other capital items (vehicles, equipment) needs assessment been prepared? Yes
4. If amounts are on Page CB-3 in the column "Debt Authorizations", indicate the primary source of funding the debt service for the Debt Authorizations (example - HUD).
5. Have the current capital projects been reviewed and approved by HUD? Yes

Provide additional documentation as necessary.

Proposed Capital Budget

Haddon Township Housing Authority

For the Period: January 01, 2025 to December 31, 2025

					nding Sources		
				Renewal &			
	1000000000	nated Total	Unrestricted Net	Replacement	Debt		Other
		Cost	Position Utilized	Reserve	Authorization	Capital Grants	Sources
Public Housing Management						*****	
Fees and Costs	\$	10,000				\$ 10,000	
Site Work		5,000				5,000	
Dwelling Structures		60,000				60,000	
Elevator		79,454				79,454	
Total		154,454	-	₩.	-	154,454	-
Section 8	9.						
		-			- 10		
			1				
		-					
		= 1					
Total			-	_			
Housing Voucher			0				
	1	20					
		-					
		+2,					
Total					72	-	
Other Programs	*			W. W. S 1			
T T T T T T T T T T T T T T T T T T T					70000		
		<u> </u>					
		5					
		-					
Tanal							
Total				24			
TOTAL PROPOSED CAPITAL BUDGET	\$	154,454	\$ -	\$ -	\$ -	\$ 154,454 \$	-

Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please attach additional schedules. Input total amount of all projects for the operation on single line and enter "See Attached Schedule" instead of project description.

5 Year Capital Improvement Plan

Haddon Township Housing Authority For the Period: January 01, 2025 to December 31, 2025

Fiscal Year Beginning in

	Estir	nated Total Cost		ent Budget ear 2025	2026	2027	2028	2029		2030
Public Housing Management										
Fees and Costs	\$	40,000	\$	10,000	\$ 10,000	\$ 10,000	\$ 10,000			
Site Work		20,000		5,000	5,000	5,000	5,000			
Dwelling Structures		398,908		60,000	60,000	139,454	139,454			
Elevator		158,908		79,454	79,454					
Total		617,816		154,454	154,454	154,454	154,454		*	-
Section 8			2	W	11000000					
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Total		-	***************************************	=:	S		-	0.70,007	-	
Housing Voucher	-		-	3000						
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Total				- '	-	<u>u</u>			-	-
Other Programs) 									
				- [
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	1	-		-						
		·**		-						
Total		-			=				-	-
TOTAL	\$	617,816	\$	154,454	\$ 154,454	\$ 154,454	\$ 154,454 \$	5	- \$	

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.

5 Year Capital Improvement Plan Funding Sources

Haddon Township Housing Authority

For the Period: January 01, 2025 to December 31, 2025

		, Fu	nding Sources		
		Renewal &			
Estimated Total	Unrestricted Net	Replacement	Debt		
Cost	Position Utilized	Reserve	Authorization	Capital Grants	Other Sources
\$ 40,000		1311		\$ 40,000	
20,000				20,000	
398,908				398,908	
158,908				158,908	
617,816	<u> </u>			617,816	
		31 11 W 40 31	W. W.		
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		War and the second	-		-
\$ 617,816	\$ -	\$ -	\$ -	\$ 617,816	\$ -
	Z				- 20
	amount is other than 20	ra verify that aroie	cts listed above me	stch projects listed	on CR-A
	\$ 40,000 20,000 398,908 158,908 617,816	\$ 40,000 20,000 398,908 158,908 617,816 - -	Estimated Total Cost Unrestricted Net Position Utilized Replacement Reserve \$ 40,000 20,000 398,908 158,908 617,816	Estimated Total Cost Position Utilized Reserve Authorization \$ 40,000 20,000 398,908 158,908 617,816	Stimated Total Cost

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.